

BOARD OF TRUSTEES BUDGET COMMITTEE

Monday, June 14, 2021

6:00 P.M.

To be held via teleconference only – see below

IMPORTANT NOTICE REGARDING COVID-19 AND TELECONFERENCE MEETINGS:

Pursuant to Governor's Executive Orders N-25-20, N-29-20, and N-33-20 and the Contra Costa County Public Health Officer Order No. HO-COVID19-03, and guidance from the CDC to minimize the spread of the coronavirus, please note the following changes to the District's ordinary meeting procedures:

- The District offices are not open to the public at this time.
- The meeting will be conducted via teleconference using **Zoom** (see Executive Order 29-20).
- All members of the public seeking to observe and/or to address the local legislative body may participate in the meeting remotely in the manner described below.

HOW TO OBSERVE THE MEETING

Telephone: Listen to the meeting live by calling (669) 900-9128 and entering the

PASSWORD: 793389 for MEETING ID: 983 5193 5595

Computer or mobile: Watch or listen to the meeting from a computer with internet access by navigating top: https://zoom.us/j/98351935595?pwd=aFRKWFZDWmZLSkdYTkxETHNvd0RHQT09
NOTE: This is a public meeting that can be seen and heard live by any member of the public.

HOW TO SUBMIT PUBLIC COMMENTS

Please email your comments to pmacedo@contracostamosquito.com, write "Public Comment" in the subject line. In the body of the email, include the agenda item number AND title, as well as your comments. Comments may be made at any time prior to the meeting, or as follows. During the meeting, the Committee Chair or designee will announce the opportunity to make public comments and identify the cut off time for submission. A short recess of less than 5 minutes will take place during the time public comment is open to allow emailed comments to be received and provided to the Chair. Once the public comment period is closed, all comments timely received will be read aloud. Comments received after the close of the public comment period will be added to the record after the meeting.

Protecting Public Health Since 1927

AGENDA

CALL TO ORDER:

Roll Call Pledge of Allegiance

1. PUBLIC INPUT ON NON-AGENDA ITEMS

- a. This time is reserved for members of the public to address the Board relative to matters of the District NOT on the agenda. No action may be taken on non-agenda items unless authorized by law. Public comments may be submitted as specified above.
- APPROVAL OF MINUTES FROM BUDGET COMMITTEE MEETING HELD ON APRIL 12, 2021
- 3. <u>REVIEW DISTRICT LONG RANGE FINANCIAL FORECAST</u>
- 4. REVIEW FIXED ASSET, PROGRAM DEVELOPMENT, AND ONE TIME REQUEST RECOMMENDATIONS FOR FY22 (2021/2022)
- 5. REVIEW DRAFT BENEFIT ASSESSMENT FOR FY22 (2021/2022)
- 6. <u>DISCUSS FISCAL IMPACT FOR BUILDING IMPROVEMENTS TO DISTRICT FACILITY</u>
- 7. REVIEW INITIAL PROPOSED BUDGET FOR FY22 (2021/2022)
- 8. REVIEW PROPOSED INVESTMENT POLICY REVIEW
- 9. BOARD AND STAFF ANNOUNCEMENTS

Maria Bagley, Administrative Services Manager

10. ADJOURNMENT

I hereby certify that the Distric	Board of Trustee Agenda was posted / days before the noted
meeting.	
	06/07/2021
	00/07/2021

The Contra Costa Mosquito & Vector Control District will provide reasonable accommodations for persons with disabilities planning to attend CCMVCD meetings who contact Maria Bagley at least 24 hours before the meeting, at (925) 771-6100.

Date

CONTRA COSTA MOSQUITO AND VECTOR CONTROL DISTRICT

JUNE 14, 2021 BUDGET COMMITTEE MEETING

- 1. No comment, see agenda
- 2. <u>APPROVAL OF MINUTES FROM BUDGET COMMITTEE MEETING HELD ON APRIL 12, 2021 (Pages 4-5)</u>
- 3. <u>REVIEW DISTRICT LONG RANGE FINANCIAL FORECAST (Pages 6)</u>
 Administrative Services Manager Bagley will review the updated revenues for FY21 (2020-2021) and long-range forecast modified assumptions for FY22 (2021/2022).
- 4. REVIEW FIXED ASSET, PROGRAM DEVELOPMENT, AND ONE TIME REQUEST RECOMMENDATIONS FOR FY22 (2021/2022) (*Page 7*)

 Administrative Services Manager Bagley will review with the committee the fixed assets requested by staff and proposed by management for approval for FY22 (2021/2022).
- 5. <u>REVIEW DRAFT BENEFIT ASSESSMENT FOR FY22 (2021/2022) (*Page 8*)</u> The committee will review the assessment level on the draft benefit assessment conducted by Francisco & Associates, which will be provided at the meeting.
- 6. <u>DISCUSS FISCAL IMPACT FOR BUILDING IMPROVEMENTS TO DISTRICT FACILITY</u>

Administrative Services Manager Bagley will review the updated estimated cost for the proposed remodel with the committee.

7. <u>REVIEW INITIAL PROPOSED BUDGET FOR FY 2020/2021 - (Pages 9-10)</u> Administrative Services Manager Bagley will discuss where the District and the updated proposed budget for FY22 (2021-2022).

REVIEW PROPOSED INVESTMENT COMMITTEE POLICY - (*Pages 11-14*) Administrative Services Manager Bagley will discuss the updated Investment Policy and seek committee recommendation for Board approval at the July meeting.

8. 9 /10 No comment

BUDGET COMMITTEE MEETING MINUTES

A Budget Committee meeting of the Board of Trustees of the Contra Costa Mosquito and Vector Control District was held on Monday, April 12, 2021, in the District Office at 155 Mason Circle, Concord, California and via teleconference pursuant to Governor's Executive Orders N-25-20, N-29-20, and N-33-20 and the Contra Costa County Public Health Officer Order No. HO-COVID19-03, and guidance from the CDC to minimize the spread of the coronavirus.

TRUSTEES PRESENT Peter Pay, Chair

Richard Ainsley Chris Cowen Thomas Minter Jim Murray Darryl Young

TRUSTEES ABSENT Kevin Marker

OTHERS PRESENT Peggie Howell, President, Board of Trustees

Paula Macedo, General Manager

Maria Bagley, Administrative Services Manager

CALL TO ORDER

Budget Committee Chair Pay called the meeting to order at 6:00 p.m.

ROLL CALL

A roll call indicated that six Trustees were present, and one was absent.

- 1. PUBLIC INPUT ON NON-AGENDA ITEMS None.
- 2. <u>APPROVAL OF MINUTES FROM BUDGET COMMITTEE MEETING HELD ON JUNE 22, 2020</u>
- ** Motion was made by Trustee Murray and seconded by Trustee Cowen to approve the minutes from the Budget Committee meeting held on June 22, 2020. *Motion passed unanimously*.
- 3. <u>REVIEW DISTRICT RESERVES AND REVENUE SOURCES</u> Administrative Services Manager Bagley discussed the District's recent history of expenses versus revenues and reserves with the Local Agency Investment Fund (LAIF), along with property tax and benefit assessment revenue streams.
- 4. REVIEW FISCAL YEAR 2020/2021 BUDGET YEAR TO DATE Administrative Services Manager Bagley discussed the status of the District budget through March 31, 2021 and noted trends and areas of concern versus the budget adopted by the Board of Trustees for fiscal year 2020/2021.

- 5. <u>REVIEW DISTRICT LONG RANGE FINANCIAL FORECAST</u> Administrative Services Manager Bagley reviewed the enclosed long term forecast and the committee discussed new template and strategies for protecting the District finances.
- 6. <u>DISCUSSION OF HISTORICAL BUDGET AND AUDIT NUMBERS AND METHODOLOGY</u> Administrative Services Manager Bagley reviewed the District's budgets and compared them to actual numbers for the past 10 years. The review included the County's actual property tax shown against what the District receives and showed the lack of correlation between the two. The committee discussed the proposed methodology of using 60% of the 5-year moving average to budget for revenues, and 85% of the 5-year average to budget for expenses with the overlay of taking away any large one-time expense that the District will not have. The committee directed staff to validate the methodology using previous years and report back on how it worked in predicting the next year's budget better than the current process.
- 7. <u>DISCUSSION OF BOARD PACKET MATERIALS</u> Administrative Services Manager Bagley reviewed the current format of Board packet financial materials, specifically the current process for identification of unusual expenses and proposed a new format process to define unusual items. The committee agreed to recommend the change to the Board at the May Board of Trustees meeting.
- 8. BOARD AND STAFF ANNOUNCEMENTS None.
- 9. <u>ADJOURNMENT</u> 8:01 p.m.

I certify the above minutes were approved as read or corrected at a meeting of the Budget Committee held on June 14, 2021.

Peter Pay, 2021 Chair Budget Committee

Forecast FY 20/21 Budget Year Cost Projections (\$M) or (*1,000) Using Fiscal Year 2022 Proposed Budget Assumptions as of 5 31.21 - Using 5 year moving average methodology													
				Proposed				·		,			
	Υ	/TD	Adopted	Budget	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Yr 7	Yr 8	Yr 9	Yr 10
Fiscal Year	20	0/21	20/21	21/22	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31
Expenses	As of	5.31.21											
Salaries & Wages, w/ indirects		4,635	5,993	6,226	6,337	6,45	1 6,566	6,684	6,803	6,937	7,087	7,256	7,446
OPEB Trust funding		-	205	215	190	194	1 197	201	204	208	213	218	223
Operations		1,163	2,357	2,436	2,480	2,52	1 2,569	2,615	2,662	2,714	2,773	2,839	2,914
Capital equipment		90	267	2,760	2,809	360	366	373	379	387	395	405	415
Capital Land (Int on debt)		-	-	-				-	-	-	-	-	-
TOTAL	\$	5,888 \$	8,822	\$ 11,637	\$ 11,816	\$ 9,528	3 \$ 9,698	\$ 9,872	\$ 10,049	\$ 10,246	\$ 10,468	\$ 10,718	\$ 10,999
Revenues													
Property Taxes		3,565	5,906	6,539	6,830	7,13!	7,453	7,786	8,133	8,314	8,509	8,718	8,943
Benefit Assessment		1,135	2,056	2,074	2,080	2,086	5 2,092	2,099	2,105	2,108	2,111	2,115	2,119
Interest Income from LAIF		30	160	51	33	19	9 19	20	21	12	13	14	15
Miscellaneous		124	180	229	235	240	247	253	259	262	264	267	269
TOTAL	\$	4,854 \$	8,303	\$ 8,893	\$ 9,178	\$ 9,483	1 \$ 9,811	\$ 10,157	\$ 10,518	\$ 10,696	\$ 10,897	\$ 11,114	\$ 11,346
Net Difference	\$	(1,034) \$	(519)	\$ (2,744)	\$ (2,639)	\$ (4	7) \$ 113	\$ 285	\$ 470	\$ 449	\$ 429	\$ 396	\$ 348
Reserves (In LAIF)	\$	9,270 \$	9,270	\$ 6,526	\$ 3,888	\$ 3,84	1 \$ 3,954	\$ 4,239	\$ 4,709	\$ 5,158	\$ 5,588	\$ 5,984	\$ 6,331
Total Reserved / Encumbered				\$ 9,845	\$ 8,834	\$ 5,478	3 \$ 5,886	\$ 6,307	\$ 6,741	\$ 7,198	\$ 7,674	\$ 8,171	\$ 8,690
Reserved Public Health				\$ 2,500	\$ 2,500	\$ 2,500) \$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
Reserved IT & Equipm				\$ 350	\$ 350	\$ 350	\$ 350	\$ 350	\$ 350	\$ 350	\$ 350	\$ 350	\$ 350
Reserved Emergency Reconstru				\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500
Reserved Capital				\$ 2,084	\$ (424)	\$ (2,63)	5) \$ (2,313) \$ (1,979) \$ (1,633)	\$ (1,275)	\$ (910)	\$ (538)) \$ (159)
Reserved Operational				\$ 4,411	\$ 5,908	\$ 4,764	4 \$ 4,849	\$ 4,936	\$ 5,024	\$ 5,123	\$ 5,234	\$ 5,359	\$ 5,499
As % of Revenue			112%	73%	42%	41	% 40%	6 42%	45%	48%	51%	54%	56%
Uncumbered Funds LAIF				\$ 2,366	\$ 5,290	\$ 5,640	\$ 5,857	\$ 5,917	\$ 5,809	\$ 5,537	\$ 5,310	\$ 5,130	\$ 5,015
Assumptions					Yr 1	Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Yr 7	Yr 8	Yr 9
Salaries & Wages, w/ indirects					1.79%	1.79	% 1.79%	6 1.79%	6 1.79%	1 97%	2.17%	2.38%	2.62%
OPEB Trust funding		3%	of Salary & Wa	ges									X
Operations					1.79%								
Capital equipment					1.79%	-							
Assessed Valuation					4.46%								
Benefit Assessment					0 30%								
Interest Income			% of LAIF Bal		0 50%								
Miscellaneous		2.5	% Growth		2 50%	2.50	% 2 50%	% 2.50%	6 2.50%	1 00%	1 00%	1.00%	1.00%

Fixed Asset & One Time Expenditure Requested For FY22 (21/22)

6/7/21

			0,7,21
Items	Category	Requested	
4WD Truck x 2	Vehicles	105,000	
SUV to Replace Sedan	Vehicles	40,000	
Right Hand Jeep	Vehicles	41,000	
Building Engineering	Intangible - Building Engineering	400,000	
Building Remodel	Structures and Improvements	2,500,000	
Software Leading Edge - Annual Fee & Enhancements	Intangible - Software	125,000	
UAS (Drone)	Heavy Equipment	30,000	
Computer Equipment for District Staff	Computer Equipment	15,000	
Equipment Trailers	Heavy Equipment	30,000	
Fixed Asset - Misc Shop Equipment	Heavy Equipment	14,000	

3,300,000

Vehicles	Requested	Recommend
Vehicles	186,000	186,000
Heavy Equipment	74,000	74,000
Computer Equipment	15,000	15,000
Structures and Improvements	2,500,000	2,500,000
Intangible - Building Engineering	400,000	400,000
Intangible - Software	125,000	125,000
Total	3,300,000	3,300,000

Benefit Assesment Estimate Provided by Francisco & Associates, Inc.

Cooperio	Description	FY	2021-22	Change over	
Scenario	Description		ted Revenue	Base	
1	No Increase to Rates	\$	2,073,724	_	
2	Increase Rates by COLA	\$	2,109,392	35,668	
3	Increase Rates by COLA +1%	\$	2,130,130	56,406	

<u>Scenario 1</u> (No Increase to the applied Assessment Rates) - The District has elected not to increase the applied assessment rates since FY 2005-06. The slight annual increases in revenue are due to parcel changes that occur in the County, which on average have resulted in an annual increase of approximately 0.5% over the last 5 years. The amount placed on the FY 2020-21 property tax roll was \$2,063,632. The amount shown for Scenario 1 below reflects the anticipated slight increase due to parcel changes.

Scenario 2 (Increase Assessment Rates by COLA) - The applicable COLA for FY 2021-22 is 1.72%.

Scenario 3 (Increase Assessment Rates by COLA+1%)

Contra Costa Mosquito and Vector Control District FY21 Budget Year & Initial Proposal for FY 22

(July 1 2021 - June 30 2022)

		(J			92% of the Year			
			Board P	acket	completed			
		FY21 As of 5/31/21	FY21 Budget	Initial Proposed FY22	YTD FY21 VS A ADOPTED	DOPTED FY21 VS FY21 \$	Proposed FY22 VS ADOPTED FY21 %	Proposed FY22 VS ADOPTED FY21 \$
ACCOUNT		K3 0J 3/31/21	Personne					
	Payroll & OT	3,293,464	3,704,085	3,835,140	88.9%	410,621	3.54%	131,055
600120	Retirement OASDI	1,303,335 191,756	1,303,335 240,766	1,357,846 249,284	100.0% 79.6%	49,010	4.18% 3.54%	54,511 8,519
600125		45,804	53,709	55,610	85.3%	7,905	3.54%	1,900
	Finge Benefits (Health 85%, Dental, Vision, etc)	479,532	646,687	599,415	74.2%	167,155	-7.31%	(47,272
600160 600150		15,680 10,854	34,456 10,092	21,168 12,482	45.5% 107.6%	18,776 (763)	-38.57% 23.69%	(13,288 2,391
000130	Other Post Employment Benefits	-	205,000	215,000	0.0%	205,000	4.88%	10,000
600146	District Paid Health Retiree Cost & Fees	82,611	0	94,741	0.0%	(82,611)	0.00%	94,741
	Subtotal Personnel Costs	5,423,036	6,198,130 Professiona	6,440,686	87.5%	775,094	3.91%	242,556
500103	Auditing Services	16,799	19,000	19,000	88.4%	2,201	0.00%	-
500102	Building and Grounds Maintenance & Repairs Major > \$10,000	0	0	0	0.0%	-	0.00%	-
	Building and Grounds Maintenance & Repairs Minor < \$10,000	4,329	29,500	25,000	14.7%	25,171	-15.25%	(4,500
	Consulting - General Engineers Report	27,373 9,100	300,000 9,100	100,000 10,000	9.1% 100.0%	272,627	-66.67% 9.89%	(200,000
	' Janitorial Services	19,878	31,200	21,500	63.7%	11,322	-31.09%	(9,700
	Labor Consultant IEDA	20,275	10,461	12,000	193.8%	(9,814)	14.71%	1,539
	Landscaping Services	5,700	6,500	6,500	87.7%	800	0.00%	- 2.000
	Legal - Counsel General Legal - Counsel Labor	16,507 51,364	15,000 55,000	18,000 55,000	110.0% 93.4%	(1,507) 3,636	20.00% 0.00%	3,000
	Legal - Settlements	34,474	0	0	0.0%	(34,474)	0.00%	-
	Medical Services - General	107	300	250	35.7%	193	-16.67%	(50
	Medical Services - Pre-Employment	0	1,200	600	0.0%	1,200	-50.00%	(600 8,50 0
	Fermits & Fees Security Service	14,942 28,644	6,500 36,000	15,000 36,000	229.9% 79.6%	(8,442) 7,356	130.77% 0.00%	8,500
	' Temporary Personnel Office	0	0	0	0.0%	-	0.00%	
	Subtotal Professional Services	249,492	519,761	318,850	48.0%	270,269	(0)	(200,911
			Public A					
	Community Event Registration Fees	16,000	1,500 18,000	1,500	0.0%	1,500	0.00% 100.00%	10.00
	Marketing - Advertisement Online Marketing - Advertisement Print	16,000 31,010	35,000	36,000 35,000	88.9% 88.6%	2,000 3,990	0.00%	18,000
	Marketing - Branded Collateral	0	1,000	1,000	0.0%	1,000	0.00%	-
	Marketing - Brochures	2,076	5,500	5,500	37.7%	3,424	0.00%	-
	Marketing - Business Cards	112	500	500	22.5%	388	0.00%	
	Marketing - Design Marketing - Displays	970 15	1,000 6,000	1,000 6,000	97.0% 0.2%	30 5,985	0.00% 0.00%	-
	Marketing - Door Hangers	0	1,000	1,000	0.0%	1,000	0.00%	-
501010	Marketing - Website Development & Maintenance	0	360	500	0.0%	360	38.89%	140
	Subtotal Public Affairs	50,183	69,860	88,000	71.8%	19,677	0	18,140
502000	Aerial Services	4,650	peration an 20,000	20,000	23.3%	15,350	0.00%	
	Automotive - Gasoline	41,644	42,000	65,000	99.2%	356	54.76%	23,000
	Automotive - Repairs	22,260	40,000	30,000	55.6%	17,740	-25.00%	(10,000
	Automotive - Services	852	15,000	10,000	5.7%	14,148	-33.33%	(5,000
	Automotive - Supplies Building & Grounds Materials / Supplies	6,638 5,944	8,000 10,000	8,000 8,500	83.0% 59.4%	1,362 4,057	0.00% -15.00%	(1,500
	Building Engineering	5,944	50,000	400,000	0.0%	50,000	700.00%	350,000
	Control Materials - Mosquito Adulticiding	2,783	25,000	10,000	11.1%	22,217	-60.00%	(15,000
	Control Materials - Mosquito Larviciding	38,790	165,000	100,000	23.5%	126,210	-39.39%	(65,000
	Control Materials - Other Control Materials - Vertebrate	21 5,175	18,000	10,000	0.0% 28.7%	12,825	0.00% -44.44%	(8,000
	Control Materials - Vertebrate Control Materials - Yellowjacket & Bees	3,173	5,000	2,500	7.3%	4,633	-50.00%	(2,50)
	Equipment Rental	0	1,000	1,000	0.0%	1,000	0.00%	-
	Equipment Repair	15,097	7,500	20,000	201.3%	(7,597)		
	Equipment Service	416	7,500				166.67%	
	Equipment Small Safety & PPE			5,000	5.5%	7,084	-33.33%	(2,50
		5,633	56,733	33,967	5.5% 9.9%	7,084 51,100	-33.33% - 40.13%	(2,500 (22,76)
502017		16,453	56,733 25,000	33,967 22,900	5.5% 9.9% 65.8%	7,084 51,100 8,547	-33.33% -40.13% -8.40%	(2,500 (22,76) (2,100
	Safety Boots Source Reduction/Wetlands		56,733	33,967	5.5% 9.9%	7,084 51,100	-33.33% - 40.13%	(2,500 (22,76) (2,100
502018 50201 9	Safety Boots Source Reduction/Wetlands Tools & Instruments	16,453 998 0 127	56,733 25,000 2,500 1,000 2,500	33,967 22,900 1,250 1,000 5,000	5.5% 9.9% 65.8% 39.9% 0.0% 5.1%	7,084 51,100 8,547 1,502 1,000 2,373	-33.33% -40.13% -8.40% -50.00% 0.00% 100.00%	(2,500 (22,76) (2,100 (1,250 - 2,500
502018 50201 9 502020	Safety Boots Source Reduction/Wetlands Tools & Instruments Uniform Professional Branded Wear	16,453 998 0 127 3,047	56,733 25,000 2,500 1,000 2,500 3,500	33,967 22,900 1,250 1,000 5,000 4,000	5.5% 9.9% 65.8% 39.9% 0.0% 5.1% 87.1%	7,084 51,100 8,547 1,502 1,000 2,373 453	-33.33% -40.13% -8.40% -50.00% 0.00% 100.00% 14.29%	(2,50) (22,76) (2,10) (1,25) - 2,50)
502018 50201 9 502020 50202 1	Safety Boots Source Reduction/Wetlands Tools & Instruments Uniform Professional Branded Wear Uniform Rental	16,453 998 0 127 3,047 13,599	56,733 25,000 2,500 1,000 2,500 3,500 16,200	33,967 22,900 1,250 1,000 5,000 4,000 16,500	5.5% 9.9% 65.8% 39.9% 0.0% 5.1% 87.1% 83.9%	7,084 51,100 8,547 1,502 1,000 2,373 453 2,601	-33.33% -40.13% -8.40% -50.00% 100.00% 14.29% 1.85%	(2,50) (22,76) (2,10) (1,25) - 2,50) 50)
502018 50201 9 502020 50202 1	Safety Boots Source Reduction/Wetlands Tools & Instruments Uniform Professional Branded Wear Uniform Rental Boat Berth Fee	16,453 998 0 127 3,047	56,733 25,000 2,500 1,000 2,500 3,500	33,967 22,900 1,250 1,000 5,000 4,000 16,500 2,500	5.5% 9.9% 65.8% 39.9% 0.0% 5.1% 87.1%	7,084 51,100 8,547 1,502 1,000 2,373 453 2,601	-33.33% -40.13% -8.40% -50.00% 0.00% 100.00% 14.29%	(2,500 (22,76) (2,100 (1,250) - - 2,500 500 300 1,204
502018 50201 9 502020 50202 1	Safety Boots Source Reduction/Wetlands Tools & Instruments Uniform Professional Branded Wear Uniform Rental	16,453 998 0 127 3,047 13,599 1,040	56,733 25,000 2,500 1,000 2,500 3,500 16,200 1,296	33,967 22,900 1,250 1,000 5,000 4,000 16,500 2,500 777,117	5.5% 9.9% 65.8% 39.9% 0.0% 5.1% 87.1% 83.9% 80.2%	7,084 51,100 8,547 1,502 1,000 2,373 453 2,601	-33.33% -40.13% -8.40% -50.00% 100.00% 14.29% 1.85% 92.90%	(2,500 (22,76) (2,100 (1,250) - - 2,500 500 300 1,204
502018 502018 502020 502020 502022 503001	Safety Boots Source Reduction/Wetlands Tools & Instruments Uniform Professional Branded Wear Uniform Rental Boat Berth Fee Subtotal Operation and Facilities Aquaculture	16,453 998 0 127 3,047 13,599 1,040 185,535	56,733 25,000 2,500 1,000 2,500 3,500 16,200 1,296 522,729 Lab Ser 2,200	33,967 22,900 1,250 1,000 5,000 4,000 16,500 777,117 vices	5.5% 9.9% 65.8% 39.9% 0.0% 5.1% 87.1% 83.9% 80.2% 35.5%	7,084 51,100 8,547 1,502 1,000 2,373 453 2,601 256 337,195	-33.33% -40.13% -8.40% -50.00% 0.00% 100.00% 14.29% 1.85% 92.90% 0	(2,50) (22,76) (2,10) (1,25) 2,50) 500 300 1,20- 254,38)
502018 502019 502020 502020 502020 502020 503000	Safety Boots Source Reduction/Wetlands Tools & Instruments Uniform Professional Branded Wear Uniform Rental Boat Berth Fee Subtotal Operation and Facilities Aquaculture General Lab Supplies & Materials	16,453 998 0 127 3,047 13,599 1,040 185,535 2,051 973	56,733 25,000 2,500 1,000 2,500 3,500 16,200 1,296 522,729 Lab Ser 2,200 4,000	33,967 22,900 1,250 1,000 5,000 4,000 2,500 777,117 vices 2,300 4,000	5.5% 9.9% 65.8% 39.9% 0.0% 5.1% 87.1% 83.9% 80.2% 35.5%	7,084 51,100 8,547 1,502 1,000 2,373 453 2,601 256 337,195	-33.33% -40.13% -8.40% -50.00% 0.00% 140.29% 1.85% 92.90% 0	(2,50) (22,76' (2,10) (1,25) - - 2,500 30) 1,20- 254,38
502018 502019 502022 502022 502022 503001 503002 503002	Safety Boots Source Reduction/Wetlands Tools & Instruments Uniform Professional Branded Wear Uniform Rental Boat Berth Fee Subtotal Operation and Facilities Aquaculture General Lab Supplies & Materials Insectary	16,453 998 0 127 3,047 13,599 1,040 185,535 2,051 973 718	56,733 25,000 2,500 1,000 3,500 16,200 1,296 522,729 Lab Ser 2,200 4,000	33,967 22,900 1,250 1,000 5,000 4,000 16,500 2,500 777,117 vices 2,300 4,000 1,000	5.5% 9.9% 65.8% 39.9% 0.0% 5.1% 87.1% 83.9% 80.2% 35.5%	7,084 51,100 8,547 1,502 1,000 2,373 453 2,601 256 337,195	-33.33% -40.13% -8.40% -50.00% 0.00% 14.29% 1.85% 92.90% 0	(2,50) (22,76' (2,10) (1,25' - 2,50' 500 300 1,20- 254,38'
502018 502019 502022 502021 502022 503001 503002 503002	Safety Boots Source Reduction/Wetlands Tools & Instruments Uniform Professional Branded Wear Uniform Rental Boat Berth Fee Subtotal Operation and Facilities Aquaculture General Lab Supplies & Materials	16,453 998 0 127 3,047 13,599 1,040 185,535 2,051 973	56,733 25,000 2,500 1,000 2,500 3,500 16,200 1,296 522,729 Lab Ser 2,200 4,000	33,967 22,900 1,250 1,000 5,000 4,000 2,500 777,117 vices 2,300 4,000	5.5% 9.9% 65.8% 39.9% 0.0% 5.1% 87.1% 83.9% 80.2% 35.5%	7,084 51,100 8,547 1,502 1,000 2,373 453 2,601 256 337,195	-33.33% -40.13% -8.40% -50.00% 0.00% 140.29% 1.85% 92.90% 0	(2,50) (22,76) (2,10) (1,25) 2,50) 50) 300) 1,20- 254,38
502018 502019 502021 502021 502021 503001 503002 503002 503002 503003 503003 503003	Safety Boots Source Reduction/Wetlands Tools & Instruments Uniform Professional Branded Wear Uniform Rental Boat Berth Fee Subtotal Operation and Facilities Aquaculture General Lab Supplies & Materials Insectary Lab Equipment Lab Testing Pesticide Testing	16,453 998 0 127 3,047 13,599 1,040 185,535 2,051 973 718 37 13,363 0	56,733 25,000 2,500 1,000 2,500 3,500 1,296 522,729 Lab Ser 2,200 4,000 1,000 2,500 15,000 1,500	33,967 22,900 1,250 1,000 5,000 4,000 16,500 2,500 777,117 vices 2,300 4,000 1,000 6,771 18,000 1,500	5.5% 9.9% 65.8% 39.9% 0.0% 5.1% 87.1% 83.9% 80.2% 35.5% 93.2% 24.3% 71.8% 1.5% 89.1% 0.0%	7,084 51,100 8,547 1,502 1,000 2,373 453 2,601 256 337,195 149 3,027 282 2,463 1,637 1,500	-33.33% -40.13% -8.40% -50.00% 0.00% 100.00% 14.29% 1.85% 92.90% 0 4.55% 0.00% 170.83% 20.00% 0.00%	(2,50) (22,76' (2,10) (1,25' - 2,50' 50' 30' 1,20' 254,38' 10' - 4,27' 3,00'
502018 502019 502021 502022 502022 503000 503000 503000 5030006 5030006 5030006	Safety Boots Source Reduction/Wetlands Tools & Instruments Uniform Professional Branded Wear Uniform Rental Boat Berth Fee Subtotal Operation and Facilities Aquaculture General Lab Supplies & Materials Insectary Lab Testing Pesticide Testing Sentinel Bird	16,453 998 0 127 3,047 13,599 1,040 185,535 2,051 973 718 37 13,363 0	56,733 25,000 2,500 1,000 2,500 3,500 16,200 1,296 522,729 Lab Ser 2,200 4,000 1,000 2,500 15,000 2,500 2,500	33,967 22,900 1,250 1,000 5,000 4,000 16,500 2,500 777,117 vices 2,300 4,000 1,000 6,771 18,000 1,500 1,000	5.5% 9.9% 65.8% 39.9% 0.0% 5.1% 87.1% 83.9% 80.2% 35.5% 93.2% 43.3% 71.8% 1.5% 89.1% 0.0% 30.4%	7,084 51,100 8,547 1,502 1,000 2,373 453 2,601 256 337,195 149 3,027 282 2,463 1,637 1,500 1,740	-33.33% -40.13% -8.40% -50.00% -0.00% 100.00% 14.29% 1.85% 92.90% 0.00% -0.00% -0.00% -0.00% -0.00% -60.00%	(2,500 (22,76: (2,100) (1,25) 500 300(1,20- 254,38: 100 - 4,227: 3,000 - 1,500
502018 502019 502021 502022 502022 503000 503000 503000 503000 503000 503000 503000	Safety Boots Source Reduction/Wetlands Tools & Instruments Uniform Professional Branded Wear Uniform Rental Boat Berth Fee Subtotal Operation and Facilities Aquaculture General Lab Supplies & Materials Insectary Lab Equipment Lab Testing Pesticide Testing Sentinel Bird Surveillance	16,453 998 0 127 3,047 13,599 1,040 185,535 2,051 973 718 37 13,363 0 760 8,638	56,733 25,000 2,500 1,000 2,500 3,500 1,296 522,729 Lab Sez 2,200 4,000 1,500 15,000 15,000 15,000 10,000	33,967 22,900 1,250 1,000 5,000 4,000 16,500 2,500 777,117 vices 2,300 4,000 1,000 6,771 18,000 1,000 1,000 1,000 1,000	5.5% 9.9% 65.8% 39.9% 0.0% 5.1% 87.1% 83.9% 80.2% 35.5% 93.2% 24.3% 71.8% 89.1% 0.0% 30.4% 86.4%	7,084 51,100 8,547 1,502 1,000 2,373 453 2,601 256 337,195 149 3,027 282 2,463 1,637 1,500 1,740 1,362	-33.33% -40.13% -8.40% -50.00% -0.00% 100.00% 14.29% 1.85% 92.90% 0 4.55% 0.00% 0.00% 170.83% 20.00% -60.00% 8.50%	(2,500 (22,76: (2,100) (1,25) - - 2,500 300 1,20- 254,38: 100 - - - 4,27: 3,000 - (1,500) 851
502018 502019 502021 502022 502022 503000 503000 503000 503000 503000 503000 503000	Safety Boots Source Reduction/Wetlands Tools & Instruments Uniform Professional Branded Wear Uniform Rental Boat Berth Fee Subtotal Operation and Facilities Aquaculture General Lab Supplies & Materials Insectary Lab Testing Pesticide Testing Sentinel Bird	16,453 998 0 127 3,047 13,599 1,040 185,535 2,051 973 718 37 13,363 0 760 8,638	56,733 25,000 1,000 2,500 3,500 16,200 1,296 522,729 Lab Ser 2,200 4,000 1,500 15,000 15,000 15,000 10,000 38,700	33,967 22,900 1,250 1,000 5,000 4,000 16,500 2,500 777,117 vices 2,300 4,000 1,000 6,771 18,000 1,000 1,000 1,000 1,000 4,040 1,000	5.5% 9.9% 65.8% 39.9% 0.0% 5.1% 87.1% 83.9% 80.2% 35.5% 93.2% 43.3% 71.8% 1.5% 89.1% 0.0% 30.4%	7,084 51,100 8,547 1,502 1,000 2,373 453 2,601 256 337,195 149 3,027 282 2,463 1,637 1,500 1,740	-33.33% -40.13% -8.40% -50.00% -0.00% 100.00% 14.29% 1.85% 92.90% 0.00% -0.00% -0.00% -0.00% -0.00% -60.00%	(2,500 (22,76: (2,100) (1,25) - - 2,500 300 1,20- 254,38: 100 - - - 4,27: 3,000 - (1,500) 851
502018 502019 502021 502022 502022 503000 503000 503000 503000 503000 503000 503000 503000	Safety Boots Source Reduction/Wetlands Tools & Instruments Uniform Professional Branded Wear Uniform Rental Boat Berth Fee Subtotal Operation and Facilities Aquaculture General Lab Supplies & Materials Insectary Lab Equipment Lab Testing Pesticide Testing Sentinel Bird Surveillance	16,453 998 0 127 3,047 13,599 1,040 185,535 2,051 973 718 37 13,363 0 760 8,638	56,733 25,000 1,000 2,500 3,500 16,200 1,296 522,729 Lab Ser 2,200 4,000 1,500 15,000 15,000 15,000 10,000 38,700	33,967 22,900 1,250 1,000 5,000 4,000 16,500 2,500 777,117 vices 2,300 4,000 1,000 6,771 18,000 1,500 1,000 1,550 4,000 1,000 1,550 4,000 1,000 1,550 4,000 1,000 4,000 1,000 4,000 1,000 4,000 1,000 4,000 1,000 4,000 4,000 4,000 4,000 4,000 4,000 4,000	5.5% 9.9% 65.8% 39.9% 0.0% 5.1% 87.1% 83.9% 80.2% 35.5% 93.2% 24.3% 71.8% 89.1% 0.0% 30.4% 86.4%	7,084 51,100 8,547 1,502 1,000 2,373 453 2,601 256 337,195 149 3,027 282 2,463 1,637 1,500 1,740 1,362	-33.33% -40.13% -8.40% -50.00% -0.00% 100.00% 14.29% 1.85% 92.90% 0 4.55% 0.00% 0.00% 170.83% 20.00% -60.00% 8.50%	(2,500 (22,76) (2,210) (1,25) 500 300(1,20- 254,38) 100 - - (1,500 85) 6,72-
502018 502019 502022 502023 502023 503000 503000 503000 503000 503000 503000 503000 503000 503000 503000	Safety Boots Source Reduction/Wetlands Tools & Instruments Uniform Professional Branded Wear Uniform Rental Boat Berth Fee Subtotal Operation and Facilities Aquaculture General Lab Supplies & Materials Insectary Lab Equipment Lab Testing Pesticide Testing Sentinel Bird Surveillance Subtotal Lab Services	16,453 998 0 127 3,047 13,599 1,040 185,535 2,051 973 718 37 13,363 0 760 8,638 26,539 Int 1,839 5,966	56,733 25,000 1,000 2,500 3,500 16,200 1,296 522,729 Lab Ser 2,200 4,000 1,000 2,500 15,000 38,700 7ormation & 2,625 8,000	33,967 22,900 1,250 1,000 5,000 4,000 16,500 2,500 777,117 vices 2,300 4,000 1,000 6,771 18,000 1,000 1,000 1,000 1,000 1,500 1,000 1,500 1,000 1,500 1,000 1,500 1,000 1,500 1,000 1,500 1,000 1,000	5.5% 9.9% 65.8% 39.9% 0.0% 5.1% 87.1% 83.9% 80.2% 24.3% 71.8% 1.5% 89.1% 0.0% 30.4% 66.6%	7,084 51,100 8,547 1,502 1,000 2,373 453 2,601 256 337,195 149 3,027 282 2,463 1,637 1,500 1,740 1,362 12,161 786 2,035	-33.33% -40.13% -8.40% -50.00% 0.00% 100.00% 14.29% 1.85% 92.90% 0 4.55% 0.00% 0.00% -60.00% 8.50% 0	(2,50 (22,76 (2,10) (1,25 - 2,50 50 30 1,20 254,38 10 - - 4,27 3,00 - (1,50 85 6,72
502018 502019 502021 502022 502022 502022 503000 503000 503000 503000 503000 503000 503000 503000 503000 503000 503000	Safety Boots Source Reduction/Wetlands Tools & Instruments Uniform Professional Branded Wear Uniform Rental Boat Berth Fee Subtotal Operation and Facilities Aquaculture General Lab Supplies & Materials Insectary Lab Testing Pesticide Testing Sentinel Bird Surveillance Subtotal Lab Services Computer Equipment Supplies < \$100 Computer Equipment Supplies > \$100 < \$500 Computer Equipment Supplies > \$500 Computer Equipment Supplies > \$500	16,453 998 0 127 3,047 13,599 1,040 185,535 2,051 973 718 37 13,363 0 760 8,638 26,539 Interpretable (1,839) 5,966 24,813	56,733 25,000 1,000 2,500 3,500 16,200 1,296 522,729 Lab Ser 2,200 4,000 1,000 0,500 1,500 2,500 1,0000 38,700 formation & 2,625 8,000 50,000	33,967 22,900 1,250 1,000 5,000 4,000 16,500 2,500 777,117 vices 2,300 4,000 1,000 6,771 18,000 1,500 1,000 1,550 4,000 1,000 1,550 4,000 1,000 1,550 4,000 1,000 4,000 1,000 4,000 1,000 4,000 1,000 4,000 1,000 4,000 4,000 4,000 4,000 4,000 4,000 4,000	5.5% 9.9% 65.8% 39.9% 0.0% 5.1% 87.1% 83.9% 80.2% 35.5% 93.2% 24.3% 71.8% 1.5% 89.1% 0.0% 30.4% 66.6%	7,084 51,100 8,547 1,502 1,000 2,373 453 2,601 256 337,195 149 3,027 282 2,463 1,637 1,500 1,740 1,362 12,161	-33.33% -40.13% -8.40% -50.00% 0.00% 140.29% 1.85% 92.90% 0.00% 0.00% 0.00% 170.83% 20.00% 8.50% 0.52.38% 25.00% -70.00%	(2,50 (22,76 (2,10) (1,25) 50 30 1,20 254,38 10 - - (1,50) 85 6,72 1,377 2,00 (35,00)
\$02018 \$02019 \$02022 \$02022 \$03002 \$03000 \$03000 \$03000 \$03000 \$03000 \$03000 \$03000 \$03000 \$03000 \$03000 \$03000 \$03000 \$03000	Safety Boots Source Reduction/Wetlands Tools & Instruments Uniform Professional Branded Wear Uniform Professional Branded Wear Uniform Rental Boat Berth Fee Subtotal Operation and Facilities Aquaculture General Lab Supplies & Materials Insectary Lab Testing Pesticide Testing Sentinel Bird Surveillance Subtotal Lab Services Computer Equipment Supplies < \$100 Computer Equipment Supplies > \$500 Computer Equipment Supplies > \$500 Computer Services	16,453 998 0 127 3,047 13,599 1,040 185,535 2,051 973 718 37 13,363 0 760 8,638 26,539 Infi	56,733 25,000 1,000 2,500 3,500 16,200 1,296 522,729 Lab Ser 2,200 1,000 2,500 15,000 15,000 16,000 38,700 6ormation 2,625 8,000 50,000 0	33,967 22,900 1,250 1,000 5,000 4,000 16,500 2,500 4,000 1,000 1,000 6,771 18,000 1,000	5.5% 9.9% 65.8% 39.9% 0.0% 5.1% 87.1% 83.9% 80.2% 35.5% 93.2% 24.3% 71.8% 89.1% 0.0% 30.4% 86.4% 68.6% 70.0% 74.6% 49.6% 0.0%	7,084 51,100 8,547 1,502 1,000 2,373 453 2,601 256 337,195 149 3,027 282 2,463 1,637 1,500 1,740 1,362 12,161 786 2,035 25,187	-33.33% -40.13% -8.40% -50.00% -0.00% 100.00% 14.29% 1.85% 92.90% 0 4.55% 0.00% -60.00% 8.50% 0 52.38% 25.00% -70.00% 0.00%	(2,50) (22,76) (22,76) (2,10) (1,25)
\$02018 \$02019 \$02022 \$02023 \$02022 \$030000 \$030000 \$030000 \$030000 \$030000 \$030000 \$030000 \$030000000 \$0300000000	Safety Boots Source Reduction/Wetlands Tools & Instruments Uniform Professional Branded Wear Uniform Rental Boat Berth Fee Subtotal Operation and Facilities Aquaculture General Lab Supplies & Materials Insectary Lab Testing Pesticide Testing Sentinel Bird Surveillance Subtotal Lab Services Computer Equipment Supplies < \$100 Computer Equipment Supplies > \$500 Computer Services GPS Tracking	16,453 998 0 127 3,047 13,599 1,040 185,535 2,051 973 718 37 13,363 0 760 8,638 26,539 In1 1,839 5,966 24,813 0 6,011	56,733 25,000 1,000 2,500 3,500 3,500 16,200 1,900 1,900 1,900 1,000 2,500 15,000 38,700 7,500 50,000 0 7,500	33,967 22,900 1,250 1,000 5,000 4,000 16,500 2,500 777,117 vices 2,300 4,000 1,000 6,771 18,000 1,000 1,000 1,000 1,500 1,000 1,000 1,500 1,000 1,500 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000	5.5% 9.9% 65.8% 39.9% 0.0% 5.1% 87.1% 83.9% 80.2% 24.3% 71.8% 1.5% 83.1% 0.0% 66.6% 70.0% 74.6% 49.6% 0.0% 80.1%	7,084 51,100 8,547 1,502 1,000 2,373 453 2,601 256 337,195 149 3,027 282 2,463 1,637 1,500 1,740 1,362 12,161 786 2,035 25,187 1,489	-33.33% -40.13% -8.40% -50.00% 0.00% 140.29% 14.29% 1.85% 92.90% 0.00% 170.83% 20.00% -60.00% 8.50% 52.38% 25.00% -70.00% -4.00%	(2,50) (22,76) (2,101) (1,25)
502018 502019 502021 502022 502022 503000 503000 503000 503000 503000 504000 504000 504000 504000	Safety Boots Source Reduction/Wetlands Tools & Instruments Uniform Professional Branded Wear Uniform Professional Branded Wear Uniform Rental Boat Berth Fee Subtotal Operation and Facilities Aquaculture General Lab Supplies & Materials Insectary Lab Testing Pesticide Testing Sentinel Bird Surveillance Subtotal Lab Services Computer Equipment Supplies < \$100 Computer Equipment Supplies > \$500 Computer Equipment Supplies > \$500 Computer Services	16,453 998 0 127 3,047 13,599 1,040 185,535 2,051 973 718 37 13,363 0 760 8,638 26,539 Infi	56,733 25,000 1,000 2,500 3,500 16,200 1,296 522,729 Lab Ser 2,200 1,000 2,500 15,000 15,000 16,000 38,700 6ormation 2,625 8,000 50,000 0	33,967 22,900 1,250 1,000 5,000 4,000 16,500 2,500 4,000 1,000 1,000 6,771 18,000 1,000	5.5% 9.9% 65.8% 39.9% 0.0% 5.1% 87.1% 83.9% 80.2% 35.5% 93.2% 24.3% 71.8% 89.1% 0.0% 30.4% 86.4% 68.6% 70.0% 74.6% 49.6% 0.0%	7,084 51,100 8,547 1,502 1,000 2,373 453 2,601 256 337,195 149 3,027 282 2,463 1,637 1,500 1,740 1,362 12,161 786 2,035 25,187	-33.33% -40.13% -8.40% -50.00% -0.00% 100.00% 14.29% 1.85% 92.90% 0 4.55% 0.00% -60.00% 8.50% 0 52.38% 25.00% -70.00% 0.00%	(2,50) (22,76) (22,76) (2,10) (1,25)
502018 502019 502020 502020 502020 503000 503000 503000 503000 504000 504000 504000 504000 504000 504000	Safety Boots Source Reduction/Wetlands Tools & Instruments Uniform Professional Branded Wear Uniform Rental Boat Berth Fee Subtotal Operation and Facilities Aquaculture General Lab Supplies & Materials Insectary Lab Equipment Lab Testing Pesticide Testing Sentinel Bird Surveillance Subtotal Lab Services Computer Equipment Supplies < \$100 Computer Equipment Supplies > \$500 Computer Equipment Supplies > \$100 < \$100 Computer Equipment Supplies > \$100 Computer Equipment Sup	16,453 998 0 127 3,047 13,599 1,040 185,535 2,051 973 718 37 13,363 0 760 8,638 26,539 Int 1,839 5,966 24,813 0 6,011 18,660 0 27	56,733 25,000 1,000 2,500 3,500 3,500 16,200 1,926 522,729 Lab Ser 2,200 4,000 1,500 2,500 15,000 38,700 7,500 50,000 0 7,500 17,000 8,500 3550	33,967 22,900 1,250 1,000 5,000 4,000 16,500 2,500 777,117 vices 2,300 4,000 1,000 6,771 18,000 1,500 1,000 1,000 1,000 15,000 1,000 15,000	5.5% 9.9% 65.8% 39.9% 0.0% 5.1% 87.1% 83.9% 80.2% 24.3% 71.8% 1.5% 89.1% 0.0% 40.6% 70.0% 74.6% 49.6% 0.0% 80.1% 109.8% 0.0% 7.8%	7,084 51,100 8,547 1,502 1,000 2,373 453 2,601 256 337,195 149 3,027 282 2,463 1,637 1,500 1,740 1,362 12,161 786 2,035 25,187 1,489 (1,660) 8,500 323	-33.33% -40.13% -8.40% -50.00% -0.00% -10.00% -14.29% -1.85% -92.90% -0.00% -0.00% -0.00% -60.00% -52.38% -77.0.00% -0.00	(2,50 (22,76 (2,10) (1,25) 50 30 1,20 254,38 10 - - (1,50) 85 6,72 1,37 2,00 (35,00) - (30,00) -
502018 502019 502021 502022 502022 502022 503000 503000 503000 503000 503000 504000 504000 504000 504000 504000 504000 504000	Safety Boots Source Reduction/Wetlands Tools & Instruments Uniform Professional Branded Wear Uniform Rental Boat Berth Fee Subtotal Operation and Facilities Aquaculture General Lab Supplies & Materials Insectary Lab Equipment Lab Testing Pesticide Testing Sentinel Bird Surveillance Subtotal Lab Services Computer Equipment Supplies < \$100 Computer Equipment Supplies > \$500 Computer Supplies >	16,453 998 0 127 3,047 13,599 1,040 185,535 2,051 973 718 37 13,363 0,760 8,638 26,539 Int 1,839 5,966 24,813 0 6,011 18,660 0 27 2,161	56,733 25,000 2,500 1,000 2,500 16,200 1,296 522,729 Lab Ser 2,200 4,000 2,500 1,000 0,500 15,000 38,700 6ormation & 2,625 8,000 0 17,000 17,000 8,500 17,000 8,500 17,000 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500 1,500	33,967 22,900 1,250 1,000 5,000 4,000 16,500 2,500 777,117 vices 2,300 4,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,500 1,000 1,000 1,500 1,000 1,500 1,000 1,500 1,000 1,500 1,000 1,500 1,000 1,500 1,000 1,500 1,000 1,500 1,000 1,500 1,000 1,500 1,000 1,500 1,000 1,500 1,000 1,500 1,000 1,500 1,000 1,500 1,000 1,500 1,000 1,500 1,000 1,500 1,000 1,500	5.5% 9.9% 65.8% 39.9% 0.0% 5.1% 87.1% 83.9% 80.2% 93.2% 24.3% 71.8% 1.5% 89.1% 0.0% 30.4% 66.6% 70.0% 40.6% 0.0% 40.6% 0.0% 80.1% 109.8% 0.0% 7.8%	7,084 51,100 8,547 1,502 1,000 2,373 453 2,601 256 337,195 149 3,027 282 2,463 1,637 1,500 1,740 1,362 12,161 786 2,035 25,187 - 1,489 (1,660) 8,500 323 (561)	-33.33% -40.13% -8.40% -50.00% 0.00% 14.29% 1.85% 92.90% 0.00% 0.00% -50.00% -50.00% -50.00% -70.00% 0.00% -70.00% 0.00% -4.00% -50.00	(2,50 (22,76 (2,210 (1,25 - 50) 30 1,20 254,38 10 - - - (1,50 85 6,72 2,000 (35,00 - (30,00 - (35,00 - (35,00 - (35,00 - (30,00 (30,00 (30,00 (30,00 (30,00
502018 502019 502021 502022 502022 502022 502022 503002 503002 503002 503002 504002 504002 504002 504002 504002 504002 504002 504002	Safety Boots Source Reduction/Wetlands Tools & Instruments Uniform Professional Branded Wear Uniform Professional Branded Wear Uniform Rental Boat Berth Fee Subtotal Operation and Facilities Aquaculture General Lab Supplies & Materials Insectary Lab Testing Pesticide Testing Sentinel Bird Surveillance Subtotal Lab Services Computer Equipment Supplies < \$100 Computer Equipment Supplies > \$500 Computer Equipment Supplies > \$500 Computer Services GPS Tracking LT Subscriptions Phone Phone Accessories Printing Supplies Software	16,453 998 0 127 3,047 13,599 1,040 185,535 2,051 973 718 37 13,363 0 760 8,638 26,539 In 1,839 5,966 24,813 0 6,011 18,660 0 27 2,161 162,960	56,733 25,000 2,500 1,000 2,500 3,500 16,200 1,296 522,729 Lab Ser 2,200 4,000 1,500 2,500 15,000 15,000 38,700 6ormation 2,500 50,000 7,500 17,000 8,500 17,000 18,500 17,000 17,000 17,000 18,500 17,000 17,000 17,000 17,000	33,967 22,900 1,250 1,000 5,000 4,000 16,500 2,500 4,000 1,000 6,771 18,000 1,500 1,000 1,	5.5% 9.9% 65.8% 39.9% 0.0% 5.1% 87.1% 83.9% 80.2% 35.5% 93.2% 24.3% 71.8% 89.1% 0.0% 30.4% 86.4% 68.6% 70.0% 74.6% 49.6% 0.0% 80.1% 109.8% 0.0% 7.8% 135.1%	7,084 51,100 8,547 1,502 1,000 2,373 453 2,601 256 337,195 149 3,027 282 2,463 1,637 1,500 1,740 1,362 12,161 786 2,035 25,187 1,489 (1,660) 8,500 323 (561) 37,040	-33.33% -40.13% -8.40% -50.00% -0.00% 100.00% 14.29% 1.85% 92.90% 0.00% -0.00% -60.00% 8.50% 0 52.38% 25.00% -70.00% -4.00% -4.00% -59.50% 0.00% 185.71% 366.25% -75.50%	(2,50) (22,76) (2,210) (1,25) 50) 300 1,20 254,38 100 - (1,50) 85i 6,72 1,377 2,000 (35,00) 12,00 - (30) 12,00 (75,00) (75,00)
502018 502019 502021 502022 502022 502022 502022 503002 503002 503002 503002 504002 504002 504002 504002 504002 504002 504002 504002	Safety Boots Source Reduction/Wetlands Tools & Instruments Uniform Professional Branded Wear Uniform Rental Boat Berth Fee Subtotal Operation and Facilities Aquaculture General Lab Supplies & Materials Insectary Lab Equipment Lab Testing Pesticide Testing Sentinel Bird Surveillance Subtotal Lab Services Computer Equipment Supplies < \$100 Computer Equipment Supplies > \$500 Computer Supplies >	16,453 998 0 127 3,047 13,599 1,040 185,535 2,051 973 718 37 13,363 0 760 8,638 26,539 Int 1,839 5,966 24,813 0 6,011 18,660 0 27 2,161 162,960	56,733 25,000 1,000 2,500 3,500 16,200 1,926 522,729 Lab Ser 2,200 4,000 1,500 2,500 15,000 38,700 7,500 50,000 0 7,500 17,000 8,500 17,000 8,500 1,600 20,000 0 20,000 0 20,000 0 20,000 0 20,000 0 20,000 0 20,000 0 20,000	33,967 22,900 1,250 1,000 5,000 4,000 16,500 2,500 4,000 1,000 1,000 1,000 1,500 1,0	5.5% 9.9% 65.8% 39.9% 0.0% 5.1% 87.1% 83.9% 80.2% 93.2% 24.3% 71.8% 1.5% 89.1% 0.0% 30.4% 66.6% 70.0% 40.6% 0.0% 40.6% 0.0% 80.1% 109.8% 0.0% 7.8%	7,084 51,100 8,547 1,502 1,000 2,373 453 2,601 256 337,195 149 3,027 282 2,463 1,637 1,500 1,740 1,362 12,161 786 2,035 25,187 - 1,489 (1,660) 8,500 323 (561)	-33.33% -40.13% -8.40% -50.00% 0.00% 14.29% 1.85% 92.90% 0.00% 0.00% -50.00% -50.00% -50.00% -70.00% 0.00% -70.00% 0.00% -4.00% -50.00	(2,500 (22,76) (2,700 (1,250 (2,100 (1,250 (1,2)(1,2)(1,20 (1,2)(1,2)(1,2)(1,2)(1,2)(1,2)(1,2)(1,2)
502018 502019 502022 502022 502022 502022 503000 503000 503000 503000 503000 504000 504000 504000 504000 504000 504000 504000	Safety Boots Source Reduction/Wetlands Tools & Instruments Uniform Professional Branded Wear Uniform Professional Branded Wear Uniform Rental Boat Berth Fee Subtotal Operation and Facilities Aquaculture General Lab Supplies & Materials Insectary Lab Testing Pesticide Testing Sentinel Bird Surveillance Subtotal Lab Services Computer Equipment Supplies < \$100 Computer Equipment Supplies > \$500 Computer Equipment Supplies > \$500 Computer Services GPS Tracking LT Subscriptions Phone Phone Accessories Printing Supplies Software	16,453 998 0 127 3,047 13,599 1,040 185,535 2,051 973 718 37 13,363 0 760 8,638 26,539 Int 1,839 5,966 24,813 0 6,011 18,660 0 27 2,161 162,960	56,733 25,000 1,000 2,500 3,500 16,200 1,926 522,729 Lab Ser 2,200 4,000 1,500 2,500 15,000 38,700 7,500 50,000 0 7,500 17,000 8,500 17,000 8,500 1,600 20,000 0 20,000 0 20,000 0 20,000 0 20,000 0 20,000 0 20,000 0 20,000	33,967 22,900 1,250 1,000 5,000 4,000 16,500 2,500 4,000 1,000 6,771 18,000 1,500 1,000 1,	5.5% 9.9% 65.8% 39.9% 0.0% 5.1% 87.1% 83.9% 80.2% 35.5% 93.2% 24.3% 71.8% 89.1% 0.0% 30.4% 86.4% 68.6% 70.0% 74.6% 49.6% 0.0% 80.1% 109.8% 0.0% 7.8% 135.1%	7,084 51,100 8,547 1,502 1,000 2,373 453 2,601 256 337,195 149 3,027 282 2,463 1,637 1,500 1,740 1,362 12,161 786 2,035 25,187 1,489 (1,660) 8,500 323 (561) 37,040	-33.33% -40.13% -8.40% -50.00% -0.00% 100.00% 14.29% 1.85% 92.90% 0.00% -0.00% -60.00% 8.50% 0 52.38% 25.00% -70.00% -4.00% -4.00% -59.50% 0.00% 185.71% 366.25% -75.50%	4,271 3,000 - (1,500 850 6,721 1,375 2,000 (35,000 - (300

Contra Costa Mosquito and Vector Control District FY21 Budget Year & Initial Proposal for FY 22

(July 1 2021 - June 30 2022)

505002 Bon		FY21	FY21	Initial Proposed			Proposed FY22 VS	Proposed FY22 VS
505002 Bon		465/24/24						
505002 Bon		As of 5/31/21	Budget	FY22	ADOPTED	FY21 \$	ADOPTED FY21 %	ADOPTED FY21 \$
	d - Principal	0	0	0	0.0%	-	0.00%	-
	rict Membership & Subscription Dues	23,754	20,000	25,000	118.8%		25.00%	5,000
	oloyee - Development	1,808	6,500	6,500	27.8%	4,692	0.00%	-
	oloyee - Lodging	0	10,000	10,000	0.0%	10,000	0.00%	-
505006 Emp		849	5,000	5,000	17.0%	4,151	0.00%	-
	oloyee - Memberships	757	8,000	10,000	9.5%	7,243	25.00%	2,000
	oloyee - Training	18,279	25,000	25,000	73.1%	6,721	0.00%	-
	oloyee - Travel	0	10,000	10,000	0.0%	10,000	0.00%	-
	incial Services Fees	3,097	4,500	4,500	68.8%	1,403	0.00%	-
	rance - Auto Physical Damage	2,821	2,821	2,745	100.0%	-	-2.69%	(76)
	rance - Crime & Weapons	889	889	1,320	100.0%	-	48.48%	431
	rance - General	9,011	9,011	6,936	100.0%	-	-23.03%	(2,075)
	rance - Liability	106,534	106,534	133,907	100.0%	-	25.69%	27,373
	rance - Property	8,517	8,517	11,729	100.0%	-	37.71%	3,212
505016 Insu		0	0	0	0.0%	-	0.00%	-
	rance - Workers Comp	154,412	154,412	184,174	100.0%		19.27%	29,762
505018 Offic		258	15,000	25,000	1.7%	14,742	66.67%	10,000
	ce Keys & Locks	62	1,000	1,000	6.2%		0.00%	
	ce Supplies - General	4,416	5,000	6,000	88.3%	584	20.00%	1,000
	ce Supplies - Janitorial	1,333	3,500	2,500	38.1%	2,167	-28.57%	(1,000)
	ce Supplies - Kitchen	262	3,500	2,500	7.5%	3,238	-28.57%	(1,000)
505023 Post		4,292	4,000	4,500	107.3%		12.50%	500
505024 Rese		0	20,000	20,000	0.0%	20,000	0.00%	-
505025 Safe	ety Program - Incentive	0	7,500	4,500	0.0%	7,500	-40.00%	(3,000)
	ty Program - Tangible Materials	0	2,500	2,500	0.0%	2,500	0.00%	-
	vice & Leasing Contracts	2,337	3,000	2,800	77.9%		-6.67%	(200)
	stee - Expense General	60	2,500	1,000	2.4%	2,440	-60.00%	(1,500)
	stee - Lodging	0	5,000	4,500	0.0%	5,000	-10.00%	(500)
505030 Trus		24	1,000	1,000	2.4%	976	0.00%	-
	stee - Mileage	0	500	300	0.0%	500	-40.00%	(200)
505032 Trus	stee - Training	250	3,500	4,000	7.1%	3,250	14.29%	500
505033 Trus		0	5,000	5,000	0.0%	5,000	0.00%	-
505034 Unc	ategorized Expenses	41	0	0	0.0%	(41)	0.00%	-
	ities Cell Phone	20,797	28,000	31,200	74.3%	7,203	11.43%	3,200
505036 Utili	ties Electric	23,996	30,000	30,000	80.0%	6,004	0.00%	-
	ities Garbage	6,526	6,600	7,000	98.9%		6.06%	400
505038 Utili		8,330	6,500	10,000	128.2%	(1,830)	53.85%	3,500
505039 Util	ities Internet	5,226	4,600	8,000	113.6%	(626)	73.91%	3,400
505040 Utili	ities Landline	4,005	5,500	13,200	72.8%	1,495	140.00%	7,700
505041 Utili	ities Water	5,221	6,000	6,000	87.0%	779	0.00%	-
505042 Wat	er - Drinking	2,185	2,320	2,600	94.2%	135	12.07%	280
	ities Sewer:General	1,402	1,600	2,200	87.6%		37.50%	600
505044 Emp	ployment Advertisements	0	500	1,200	0.0%	500	140.00%	700
	Subtotal General Office Adm	inistration 761,997	910,304	1,000,311	83.7%	148,307	0	90,007
			Capi	tal				
Land	d					-		
700101 Stru	ctures and Improvements	0	52,500	2,500,000	** 0.0%	52,500	4661.90%	2,447,500
700102 Veh		157,121	169,300	186,000	92.8%	12,179	9.86%	16,700
700103 Hea	vy Equipment	0	45,000	74,000	0.0%	45,000	64.44%	29,000
	Subto	tal Capital 157,121	266,800	2,760,000	58.9%	109,679	9	2,493,200
Tot	al Expenditures	7,076,339	8,821,859	11,636,584			0	2,814,725
	ar Experiances	7,070,333	Rever				ŭ	2,014,723
Pro	perty Taxes	5,868,093	5,906,350	6,538,745	99.4%	38.257	10.71%	632.394
	•							
400155 Ben	efit Assessment	1,959,886 27,459	2,056,499 50,000	2,073,724 50,000	95.3% 54.9%	96,613 22,541	0.84% 0.00%	17,225
	rest Income (LAIF)	41,265	160,000	51,265	25.8%	118,735	-67.96%	(108,735)
	dical Reimbursement (PARS)	41,265	35,000	82,000	25.8%	35,000	-67.96% 134.29%	47,000
	d Asset Disposal	29,640	35,000	82,000 30,600	98.8%	35,000 360	2.00%	47,000 600
	d Asset Disposal cellaneous	29,640 90,376	65,000	66,300	139.0%			
(VIIS		90,376	05,000	66,300	0.0%	(25,3/6)	0.00%	1,300
400205 Grai		Il Revenue 8,016,720	8,302,849	8,892,634	96.6%	286,130	0	589,785

Designated Reserves POLICY FY 21 (July 20 - Jun 21)	
Bond Reserve	=.
Public Health Emergency	2,500,000
Capital Improvement	2,084,094
Emergency Reconstruction Response	500,000
Operations	2,953,175
Vehicle & Equipment Replacement	150,000
IT Equipment Replacement	200,000
	0 207 260

** Using Estimate \$2.5M to start paying for process

The cap tal improvement is finalized as the Audit was approved in the January 2021 Board meeting

Contra Costa Mosquito and Vector Control District Investment Policy

Investment Policy (Adopted: _____)

Rev: June 14, 2021

Overview

The purpose of the Investment Policy (Policy) is to establish cash management and investment guidelines of the Contra Costa Mosquito and Vector Control District (the "District") for funds not required for immediate disbursement or use. The District will manage funds in accordance with applicable sections of California Government Code as stated herein. All portfolio activities will be judged by the standards of the Policy and its ranking of investment objectives. This policy is to be accountable and auditable.

Exclusions:

The regulation codified in this chapter does not apply to the investment of the District's Other Post-Employment Benefits (OPEB) Trust funds.

Purpose/Objectives

The purpose of the Policy is to establish guidelines for investment of all cash reserves.

The objectives of the District's investments are first to provide for the safety and security of all funds; second, to provide sufficient liquidity to meet the District's cash requirements at all times; and third, to maximize yield in a diversified manner to the extent allowable by law.

Investments' Compliance with the Law

The investment and deposit of funds of the District and the sale of bonds, notes and other evidence of indebtedness shall be in accordance with all applicable law, generally including, without limitation, California Government Code sections 53600 - 53692. California Government Code section 53601 provides specific authority for investments that may be made by the District.

Authority to Invest

The Board of Trustees, acting in its capacity as a fiduciary and Government Code section 53607, delegates the management and control of the District's investments to the General Manager and the Administrative Services Manager, who shall be responsible for the investing, reinvesting, purchasing, acquiring, exchanging, selling, or managing of the public funds placed under their control. The General Manager / Administrative Services Manager shall thereafter make all reports required by law to the Board of Trustees and maintain written procedures for the operation of the investment program. The General Manager / Administrative Services Manager shall be responsible for all transactions undertaken and shall establish controls to regulate the assignments to and activities of subordinates. The General Manager / Administrative Services Manager, with the approval of the Board of Trustees, may engage an investment advisor to assist with the District's investment program. As authorized by the General Manager / Administrative Services Manager, the investment advisor will have responsibility for managing designated funds and executing day-to-day investment transactions. The investment advisor shall follow this investment policy and such other written instructions as are provided.

Investment Guidelines- Deposit of Funds

Prudence:

When investing, reinvesting, purchasing, acquiring, exchanging, selling, and managing public funds, the General Manager and Administrative Services Manager, in accordance with the authority delegated above, shall act with the care, skill, prudence and diligence under the circumstances then prevailing,

Investment Policy (Adopted:)	Page 1
Date: June 14, 2021	

that a prudent person acting in a like capacity and familiarity with those matters would use in the conduct of funds of a like character and with like aims, to safeguard the principal of the funds under their control and to maintain the liquidity needs of the District. (Government Code Section 53600.3 and 53600.5)

Qualified Institutions:

In selecting depositories, the solvency and credit worthiness of each shall be considered and a review of credit characteristics and financial history will be performed. Annually, the District will review all financial institutions doing business with the District and review their most recent report on their financial condition. If it is a publicly traded entity, the District will look at its credit worthiness using two independent firm ratings. To the extent possible, the District will deposit funds with institutions having offices within the territory of the District, subject to providing for the safety, liquidity, and yield of the deposited funds consistent with this Policy. Securities dealers and investment brokers utilized by the District must be members of a federally regulated securities exchange. If an investment advisor is authorized to conduct investment transactions on the District's behalf, the investment advisor may use their own list of approved broker/ dealers and financial institutions for investment purposes.

Collateralization:

For deposit accounts in banks and savings and loans associations, amounts in excess of Federal Deposit Insurance Corporation (FDIC) maximums shall be collateralized in accordance with California Government Code Sections 53630 et seq.

Investment Instruments:

To diversify the District's investment portfolio to ensure maximum safety of District funds, the District may invest in the instruments below. For those which are limited to a percent of the portfolio, the percentage limits apply as of the date that the investment was purchased.

- Collateralized certificates of deposit and accounts in banks and savings and loan associations and limited to twenty percent of the District's investment cash flow portfolio.
- > United States Treasury notes, bonds, bills, or certificates of indebtedness, or those for which the faith and credit of the United States are pledged for the payment of principal and interest.
- Federal agency or United States government-sponsored enterprise (GSE) obligations, participations, or other instruments, including those issued by or fully guaranteed as to principal and interest by federal agencies or GSE.
- Repurchase agreements collateralized by U.S. Treasury or federal agency/GSE securities with a maximum agreement term of three hundred sixty five days and limited to ten percent of the District's investment cash flow portfolio.
- Commercial paper of the highest quality rated "A1," or its equivalent, with a maximum maturity of three hundred sixty five days and limited to five percent of the District's investment portfolio. No more than ten percent of the entire commercial paper allocation of the portfolio may be invested in any single corporate issue (I.E minimum of 10 investments in commercial paper).
- ➤ Medium term notes issued by corporations organized and operating within the United States or by depository institutions licensed by the United States or any state and operating within the United States, rated in a rating category of "A" or its equivalent or better, with a maximum maturity of five years and limited to twenty percent of the District's investment cash flow portfolio. No more than ten percent of the portfolio may be invested in any single corporate issue.

Investment Policy (Adopted:)	
Date: June 14, 2021	

- Negotiable certificates of deposit issued by a nationally or state-chartered bank, a savings association, or a state or federal credit union, or by a federally-licensed or state-licensed branch of a foreign bank. Purchases are limited to issuers with a short-term debt rating of "A-1" or its equivalent, or a long-term debt rated in a rating category of at least "A" or its equivalent or better with a maximum maturity of five years; and no more than twenty percent of the District's investment cash flow. No more than ten percent of the portfolio may be invested in any single financial institution.
- > State of California Local Agency Investment Fund.
- California Asset Management Program.
- PARS or CalPers Investments.
- > Other Agencies that work with state and local municipalities once approved by the board.
- Money market funds registered with the Securities and Exchange Commission that invest majority in U.S. Treasuries and federal agency/GSE obligations and repurchase agreements relating to such obligations and limited to twenty percent of the District's investment cash flow.

Maturity Scheduling:

Investment maturities for operating funds shall be scheduled to coincide with projected cash flow needs. Where no maturity limit is stated in this Policy, no investment shall exceed a maturity of five years from the date of purchase unless the Board of Trustees has granted express authority to make that investment either specifically or as a part of an investment program approved by the Board of Trustees no less than three months prior to the investment. Investments shall be made with the intent of holding them to maturity. This policy recognizes that in a diversified portfolio, investments may be sold prior to maturity provided that such sales are consistent with the District's overall investment objectives.

Investment Rating Changes:

Should an investment subject to minimum acceptable ratings fall below that minimum rating prior to maturity, parameter shall be obtained from the Board of Trustees to establish the conditions under which that investment would be sold prior to maturity. The intent of the parameter would be to preserve the investment's original principal.

Annual Review of District Investment Policy and Compliance / Controls

The Budget Committee is responsible for reviewing the Investment Policy annually and for recommending approval or policy changes to the full Board of Trustees at a subsequent Board meeting.

Management will provide the Board of Trustees investment statements and accounting of cash flow in all accounts at each Board meeting (Bi-Monthly). The Administrative Services Manager will be the R

Reporting will be done by a member of the Administration staff other than the manager, encheck and balance control method. In addition, the District will annually seek and receive a review of all investment activities from an independent professional auditing firm.	nabling a
Adopted:	
Revised:	
nvestment Policy (Adopted:) Date: June 14, 2021	Page 3
Jate. Julie 14, 2021	